

---

## APPENDIX D--Endnotes

---

- 1 McKinsey & Company. McKinsey Report--Increasing FDNY's Preparedness. August 2002.
- 2 McKinsey & Company. McKinsey Report--Increasing FDNY's Preparedness. August 2002.
- 3 U.S. Office of Homeland Security. National Strategy for Homeland Security. July 2002.
- 4 U.S. Department of Homeland Security. National Preparedness Goal. December 2005.
- 5 National Counterterrorism Center (NCTC). Report on Incidents of Terrorism 2005. 11 April 2006.
- 6 Garwin, Richard L. The Technology of Megaterror. Council on Foreign Relations. Technology Review. 01 September 2002.
- 7 Naparstek, Aaron. Untitled. New York Press 18(29): 11 July 2006. Retrieved 15 September 2006.  
[http://www.nypress.com/print.cfm?content\\_id=13427](http://www.nypress.com/print.cfm?content_id=13427).
- 8 Lehigh Earth Observatory (Lehigh University). Earthquakes in New York City. Retrieved 15 September 2006.  
<http://www.leo.lehigh.edu/projects/seismic/nyquakes2.html>.
- 9 Lehigh Earth Observatory (Lehigh University). Earthquakes in New York City. Retrieved 15 September 2006.  
<http://www.leo.lehigh.edu/projects/seismic/nyquakes2.html>.
- 10 Lehigh Earth Observatory (Lehigh University). Earthquakes in New York City. Retrieved 15 September 2006.  
<http://www.leo.lehigh.edu/projects/seismic/nyquakes2.html>.
- 11 U.S. Department of Homeland Security. National Preparedness Goal. December 2005.
- 12 New York City Office of Emergency Management. Citywide Incident Management System (CIMS). 06 April 2005.
- 13 National Response Plan. October 2004.
- 14 National Response Plan. October 2004.
- 15 U.S. Federal Emergency Management Agency (FEMA). FEMA 502-1. NIMS Basic. 29 March 2006.
- 16 U.S. Federal Emergency Management Agency (FEMA). IS-100 Introduction to Incident Command System.  
<http://www.training.fema.gov/EMIWEB/IS/IS100CM/ICS01summary.htm>.
- 17 New York City Office of Emergency Management. Citywide Incident Management System (CIMS). 06 April 2005.
- 18 The New York City Urban Area Homeland Security: Initial Assessment and Strategy. Submitted as Attachment B for the 2003 Urban Area Security Initiative Grant Program. 23 August 2005.
- 19 Data from FDNY Management Indicator Reporting System (MIRS). Represents fires, medical emergencies and non-medical emergencies responded to by fire and emergency medical service (EMS) units during 2005.
- 20 U.S. Department of Homeland Security. National Infrastructure Protection Plan. January 2006.
- 21 Emporis Buildings. 25 May 2006. <http://www.emporis.com/en/wm/ci/?id=101028>.
- 22 In 2002, the Mailman School of Public Health at Columbia University and CDC initiated The World Trade Center Evacuation Study, a multi-year, qualitative and quantitative research study designed to assess factors that affected evacuation of the two WTC towers.
- 23 U.S. Centers for Disease Control and Prevention. Preliminary Results from the World Trade Center Evacuation Study--New York City, 2003. CDC Morbidity and Mortality Weekly Report. 10 September 2004.  
<http://www.cdc.gov/mmwr/preview/mmwrhtml/mm5335a3.htm>.
- 24 U.S. Department of Homeland Security. National Preparedness Goal. December 2005.
- 25 U.S. Department of Homeland Security. National Preparedness Goal. December 2005.
- 26 Congressional Research Service. Combating Terrorism: The Challenge of Measuring Effectiveness. The Library of Congress. 23 November 2005.
- 27 Office for Domestic Preparedness. Program Management Handbook.
- 28 Fire Department, City of New York. Supplement No. 60 to Department Order No. 81. 11 September 2003.

- 
- 29 U.S. Office of Management and Budget. Guide to the Program Assessment Rating Tool (PART). March 2006.
  - 30 U.S. Office of Management and Budget. Guide to the Program Assessment Rating Tool (PART). March 2006.
  - 31 <http://www.m-w.com/dictionary/breaking%20point>.
  - 32 U.S. Department of Homeland Security. National Preparedness Goal. December 2005.
  - 33 U.S. Department of Homeland Security. National Preparedness Goal. December 2005.
  - 34 U.S. Department of Homeland Security. National Preparedness Goal. December 2005.
  - 35 New York City Office of Emergency Management. Citywide Incident Management System (CIMS). 06 April 2005.
  - 36 National Response Plan. October 2004.
  - 37 U.S. Code of Federal Regulations, Title 31, Section 115 (31USC1115).
  - 38 U.S. Code of Federal Regulations, Title 31, Section 115 (31USC1115).
  - 39 U.S. Office of Management and Budget. Guide to the Program Assessment Rating Tool (PART). March 2006.
  - 40 U.S. Department of Homeland Security. National Preparedness Goal. December 2005.
  - 41 U.S. Department of Homeland Security. National Preparedness Goal. December 2005.
  - 42 U.S. Department of Homeland Security. National Preparedness Goal. December 2005.
  - 43 U.S. Department of Homeland Security. National Preparedness Goal. December 2005.
  - 44 U.S. Department of Homeland Security. National Preparedness Goal. December 2005.
  - 45 U.S. Department of Homeland Security. National Infrastructure Protection Plan. January 2006.
  - 46 U.S. Office of Management and Budget. Guide to the Program Assessment Rating Tool (PART). March 2006.
  - 47 U.S. Office of Management and Budget. Guide to the Program Assessment Rating Tool (PART). March 2006.