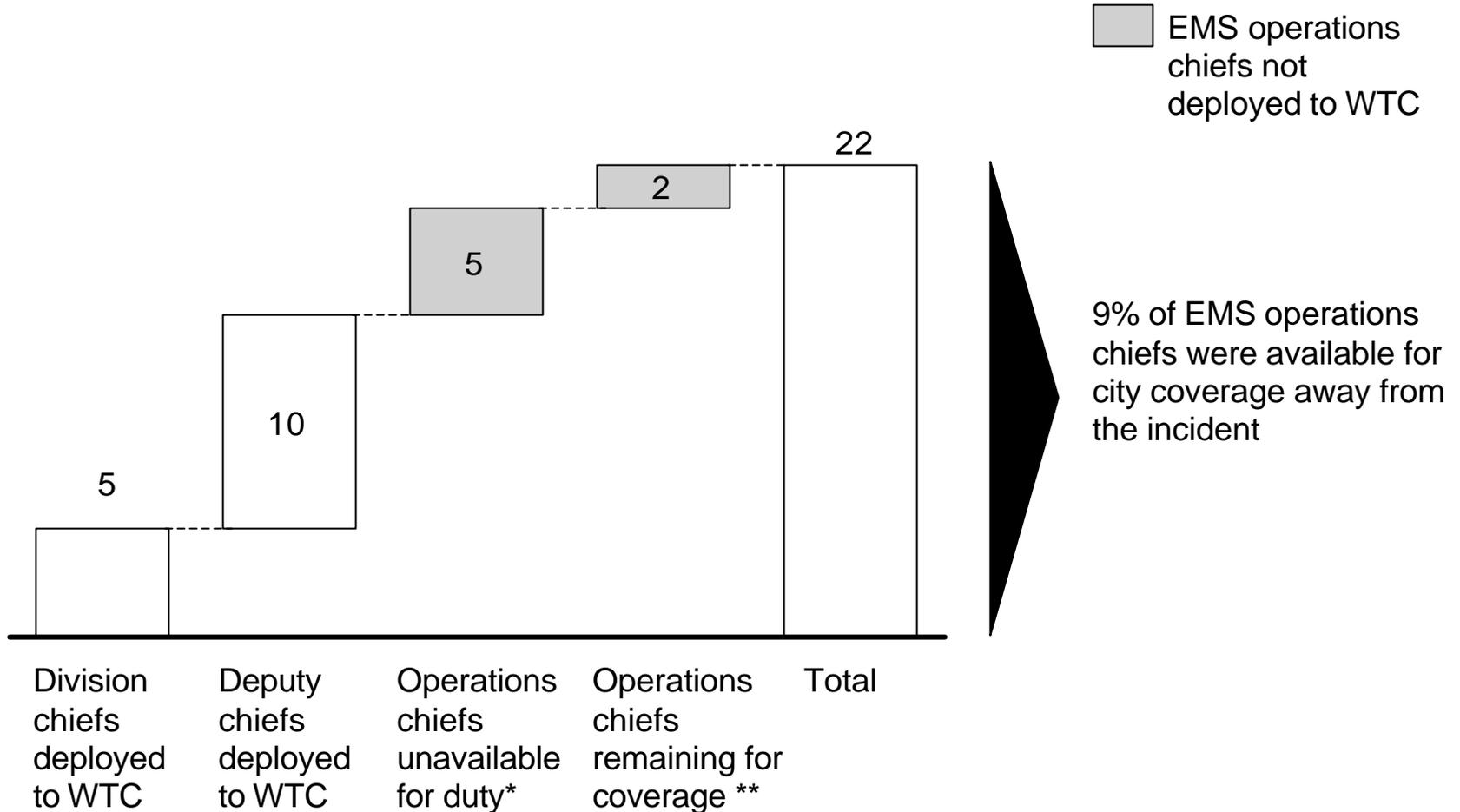


Exhibit 16

# EMS OPERATIONS CHIEF DEPLOYMENT TO THE WORLD TRADE CENTER ON SEPTEMBER 11



\* On vacation, leave, sick, at training, deployed in another capacity

\*\* EMS operations chiefs calculations do not include Chief of EMS Ops, Assist. Chief of EMS Ops, Dir. of EMS Training, Communications Chief or Planning Chief